Clark County Comprehensive Capital Facilities Plan

Status Report

Prepared for Clark County Comprehensive Plan May 2004

Prepared by

Long Range Planning Division

Clark County Community Development

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Introduction

This report summarizes and analyzes capital facilities plans prepared by Clark County, cities in Clark County and service districts as required by RCW 36.70A (considering the guidance provided in the WAC). The submitted capital facilities plans contain large volumes of information required to be fully consistent with RCW 36.70A.070 (3). This document does not replicate that information but provides a summary of that information; sources are cited so that if a reader wishes to pursue the background information, the reader would know exactly where to look. 2

Our analysis is restricted to whether the information required under the law is available in the documents submitted by contributing agencies and whether that information demonstrates the ability of the jurisdiction or special district to provide service to their portion of the expanded urban areas at their stated level-of-service standard.

For the most part, unless required information is clearly missing, the submitted capital facilities plans were deemed to be in compliance. Additional analysis examining the relationship of the submitted capital facilities plans to the proposed land use plan focused on two critical issues:

- 1. Do the submitted plans provide either new capital facilities or expansions to existing capital facilities sufficient to meet the adopted level-of-service standard for that service when the demands from existing and expanded urban areas are considered? Alternatively, does the service provider propose a lowered level-of-service standard so that the provider can meet the demand from the existing and expanded urban areas?
- 2. Do the submitted plans primarily address the projected demand from existing and expanded urban areas with new or expanded capital facilities that are not funded in the first 6 years of the land use plan?

Neither of these issues directly cause inconsistency between the land use plan and the capital facilities plan but they are significant issues to be considered by the Board of County Commissioners in determining whether or not to adopt a particular distribution of population and employment between urban areas and the size of the resultant expansion areas.

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¹ The texts of legal citations are provided, for convenience, in Appendix A to this report.

² All of the capital facilities plan documents referenced in this document are on file with Clark County Community Development, Long Range Planning Division. Where possible, the same material is available in Adobe Acrobat (registered trademark of Adobe Systems Incorporated) on the county's web site (www.clark.wa.gov).

Definitions

To ensure effective communication, this section of the document outlines some definitions used in this document.

Capital Facilities

While RCW 36.70A provides the requirements for a legally adequate capital facilities plan, the law does not define capital facilities. The definition is left to the Washington Administrative Code. For purposes of the Growth Management Act, the WAC provides only guidance rather than regulatory direction.

WAC 365-195-315 (2)(a) provides guidance by defining capital facilities as:

- Water,
- Sewer.
- Storm water,
- Schools
- Parks/Recreational Facilities
- Police
- Fire Protection

One area of possible confusion regarding the CFP is that the financial analysis of the CFP deals only with the cost and funding of the capital facilities themselves and not the operating costs of those capital facilities. Operating costs are only addressed as a result in the financial analysis for the CFP; increased operating costs reduce the funds available for capital expenditures given a fixed or marginally growing revenue stream.

Another area of confusion is the "omission" of transportation facilities from the definition of capital facilities in the WAC. It is not an omission; RCW 36.70A.070 (3) defines the required components of the CFP for those facilities the act deems to be capital facilities, while a separate section (RCW 36.70A.070 (6)) addresses the transportation element of the comprehensive plan which is required to have those items typically associated with a transportation CFP.

Required Components of a CFP

RCW 36.70A.070 (3) defines the required components of the CFP as:

- An inventory of existing publicly owned capital facilities including location and capacities.
- A forecast of future capital facilities needs.
- A listing of the proposed location and capacities of expanded or new capital facilities.
- A six-year financial plan for funding future capital facilities within projected funding capacities, which identifies the sources of public funds.
- A methodology for addressing reassessing the land use element if the probable funding falls short of meeting existing needs and to ensure consistency between the land use element, capital facilities element and the financing plan.

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The definition of the requirements for the CFP leave some things "unsaid" and filling in the blanks may provide a better understanding of the relationship of the CFP to the land use plan. In particular:

- The forecast of future capital facilities needs is a direct function of the size (both geographic and density) of the urban area to be served, which is set by the land use plan. It is also a function of the level-of-service standard adopted by the jurisdiction for that particular capital service.
- The listing of future capital facilities should be directly tied to the identified needs and, while not explicitly stated, would provide greater understanding if planning-level estimates of cost were tied to that listing of facilities.
- The 6-year financial plan is a requirement that already exists elsewhere in state law. Review of that 6-year financial plan may indicate whether or not a particular urban area is ready to permit development in the expanded urban area a general lack of programmed capital facilities in the 6-year financial plan to serve the expanded urban area may suggest that providers would not be able to serve that area until after the current 6-year window³. If it is clear that service providers could not provide facilities to all or some portion of the expanded urban area within the 6-year financial plan window, it may be appropriate to effectively communicate that situation through the adoption of urban holding zones on those areas.

Transportation Element Requirements

While the transportation element is treated separately from other capital facilities in the act, consideration of the ability of jurisdictions to meet the mobility needs of future population and employers is critical to the growth boundary decision. The transportation element is required to include:

- 1. Land use assumptions used for the transportation demand estimation.
- 2. Examination of facilities and service needs, which must itself include:
 - a. Inventory of transportation facilities and services
 - b. Local facility level of service standards
 - c. State highway level of service standards
 - d. Actions to address existing deficiencies (facilities not meeting level of service standards)
 - e. Forecast of traffic conditions for at least ten years based on the land use plan. This is interpreted to be a 20-year forecast since the land use plan includes land supply sufficient for 20 years of growth.

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³ Care should be taken because, in some cases, for some service providers, there may not be a need for additional capital facilities to serve a particular expansion area. In that case, the lack of identified capital facility investment in an area may not indicate an inability to serve in the near term.

- f. Listing of state and local system needs to meet forecasted demand, where any state system improvements must be consistent with statewide multimodal transportation plan.
- g. Finance Plans, including:
 - i. Analysis of funding capability with respect to the listing of facilities needs. It is interpreted that this needs to be a 20-year examination of funding (since the facility needs list is based on a 20-year land use plan).
 - ii. A multi-year financing plan based on the identified needs that serves as the basis for the six-year transportation improvement program.
 - iii. A discussion of how to address a shortfall of probable funding that includes possible additional funding or adjustments to the land use assumptions.
- h. Examination of intergovernmental coordination including an assessment of how the county's transportation plan and land use assumptions relate to possible impacts on adjacent jurisdictions.
- i. Demand management strategies.

Like other capital facilities, most of these requirements relate to defining the demand on facilities, determining how to meet that demand and determining the short-term financial program for improvements. Transportation is different because multiple jurisdictions and agencies provide the facilities necessary for an individual's transportation demand to be met. Since transportation is not a typical utility where service is provided only upon payment of a connection fee and subsequent regular payments for consumption, travelers do not perceive the various jurisdictions and agencies that provide the capacity necessary for the travelers' mobility; a road is a road is a road, regardless of who built and maintains it. If growth occurs in such a quantity or in locations lacking in the necessary funding capability to provide the identified transportation improvements, the generated transportation demand will not be met or will be met at a lower than expected level of service. As such, it is very likely that increased regional cooperation and coordination will be needed to ensure that expansion areas do not impose unexpected external transportation impacts that the receiving jurisdiction does not have the ability to mitigate.

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Water

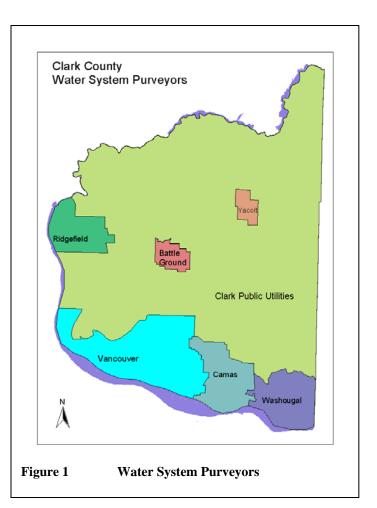
Summary

Water is supplied both by cities and a separate service district (Clark Public Utilities) throughout the urban and rural area. With the exception of the availability of water supply, need for storage, conveyance and delivery of water to accommodate the planned growth of the urban areas can be met based on the water system capital facilities plans reviewed. The issue of water supply is not one of there being insufficient water supply but that of obtaining the necessary water rights and the cost of alternative sources once traditional sources are fully tapped. There are also some issues relating to which provider delivers water to certain portions of the urban expansion areas.

Water Service Areas

All of Clark County is within the service area of a water system purveyor (as shown in the figure to the right). The boundaries of the service areas are coordinated through the Coordinated Water System Plan. For the most part, the expanded urban areas will be served by the associated cities, with the notable exception of expansions to the Vancouver Urban Growth Area (UGA) where Clark Public Utilities (CPU) is expected to provide water service to most of the expanded area.

There is a portion of the proposed Battle Ground and Ridgefield urban area expansions where both the cities and CPU could extend and/or enhance local service. Additional discussion and possible adjustments to the CWSP will be needed to resolve this service provision issue.



Water Resource

Clark County relies almost entirely on groundwater aquifers for public and private water use; including residential, commercial, industrial, and agricultural uses. In the past, the location and development of productive groundwater sources has been a significant problem for the water purveyors. As a result, numerous studies have been completed by

the water utilities to address the need for an adequate water supply to meet the projected growth of the county.

Washington State law also requires all water service providers to contact the Department of Ecology, before constructing a well or withdrawing any groundwater from a well, to obtain a water right permit. Unfortunately, processing of applications for additional water rights by DOE has been extremely limited since 1991. Those rights obtained have required considerable effort by the service purveyors. CPU has made an extensive investment in watershed management programs both to document the impact of groundwater withdrawals on stream flows and to provide a basis for evaluation by DOE of additional water right applications.

Recently, CPU and the City of Vancouver have entered into a series of discussions regarding the viability of additional CPU wells in the Vancouver Lake lowlands. It is hoped that through sharing of groundwater resources, a sufficient groundwater supply can be sustained with the expected growth in demand while continuing to reduce drawdown in watersheds considered essential to endangered salmon species.

Source Documents

The following capital facilities documents were reviewed for this analysis:

- 1. Clark Public Utilities Water System Plan (February 2003), Updated CFP project lists (March 2004)
- 2. City of Vancouver 2003 Water System Comprehensive Plan Update, Supplement to Approved 1996 Plan Vol. I and 2 (July 2003)
- 3. City of Washougal Water System Plan Update (September 1998) and Washougal Water System Capital Facility Draft Plan (December 2003)
- 4. City of Camas Water System Comprehensive Plan Vol. 1 and 2 (February 2002), City of Camas Comprehensive Plan and CFP (March 2004)
- 5. Clark County Coordinated Water System Plan, Regional Supplement (January 1999 update)
- 6. City of Ridgefield (not available)
- 7. City of Battle Ground (not available)

Analysis

The following questions respond to requirements needed to be consistent with GMA Capital Facilities Programs.

- 1. Does the CFP contain an inventory of existing publicly owned facilities, with location and capacities?
 - The water capital facilities plans of Clark Public Utilities, Camas, Washougal and Vancouver contain an inventory of publicly-owned facilities. Other jurisdiction plans were not available for review.
- 2. A forecast of future needs is provided that is consistent with the land use plan that the Board identified on January 14, 2004.

The Clark Public Utilities Water System CFP projects the demand for water supply in terms of equivalent residential units (ERU). In the CPU CFP, the revised 2000 state Office of Financial Management (OFM) low, medium and high projections were used to estimate overall water demand for residential uses while non-residential uses were estimated based on the high population growth projections. To the degree that these estimates of demand are higher than those that would be generated from the specific plan forecast (January 14, 2004), these estimates would be conservative (i.e., they would provide for more capital investment than would be estimated from the specific plan forecast. The CPU CFP also identifies the list of needed facilities to support the Comprehensive Plan for 6 and 20 year planning periods.

The **City of Camas** water service area extends north of the city's urban growth area and is linked to CPU on the north, the City of Vancouver's system on the west, and the City of Washougal's system on the east. Over 50 percent of the water service area is located outside of the UGA. The proposed expansion area is currently within the city's water service area and included in the city's water system plan. Projected water use for the city is forecasted based on three alternatives due to the large percentage of industrial water use. Industrial use is approximately 42 percent of the city's water service and was calculated independently from the city's anticipated population growth by assigning water consumption of 3,000 gallons per day per netacre of light industrial land, assuming a build out year of 2040 and simulated industrial growth over the next 20 years. Wafertech, the city's largest individual water user is in the planning stages of expanding its manufacturing plant. Due to the uncertainty and significant impact to the city's water system, three growth alternatives were developed based on Wafertech's demand projections.

Based on future water use projections and current available annual water rights from its existing sources, the City of Camas will maximize their current sources and should acquire new water rights in order to meet the growth in the next 20 years. Depending on Wafertech's expansion plans and the effectiveness of the city's conservation program, projected water demand deficiency may occur in the future. Currently the City is pursuing and funding water rights applications through the capital facilities plan.

The **City of Washougal** serves the Washougal Urban Growth Area and designated urban reserve. The city's water service area boundary is bordered by the City of Camas to the west and Skamania County on the east. The northern boundary line connects with CPU. The city has an interlocal agreement with the City of Camas for delivery of emergency water through two inter-ties. As the expansion of the city's UGA is limited to 2 parcels located in their urban reserve area, extension of the water system will be provided through new water system development connection fees. The increased demand on Washougal's water system to support the new growth projections will result in three potential groundwater development areas with the preferred new well on-line to serve future demands by 2009.

The **City of Vancouver** provides water service to portions of the unincorporated Vancouver UGA which is outside of the Clark Public Utilities District Designated Water Service Boundary, respectively. Clark Public Utilities CFP has proposed certain expansions of the Vancouver UGA which are adjacent to the City of Vancouver existing water service boundaries.

The increase demand on the Vancouver water system to support the new UGA additions is not significant compared to the large existing water Vancouver infrastructure. Water supply capacity is in place to immediately serve the new areas. Future water source development is underway. The City of Vancouver has entered into an agreement with CPU to jointly develop the Vancouver Lake lowland area. Water distribution for the new areas can be accomplished without City capital improvements but rather by means of developer connection to existing facilities and extension to and throughout the new additional properties.

Vancouver will formally incorporate these areas into the Water System Comprehensive Plan and submit these updates to the Washington State Department of Health and Washington State Department of Ecology. These submittals will be made after designation of service provider areas is confirmed and final adoption of the UGA additions is complete.

For the other jurisdictions, water capital facilities plans were not available for review.

3. A listing is provided of proposed expansions to capital facilities or new capital facilities that are capable of providing for the needs identified in the forecast. This should be a "20-year listing" since the land use plan covers a 20-year period.

The **CPU** CFP contains a list of projects, period of time needed, capacities, cost and funding sources for the 20-year planning period.

The **City of Vancouver** proposes to extend water service when development occurs (through requiring the developer to provide the necessary service extension) or by negotiating with Clark Public Utilities for existing facilities. As such, the City of Vancouver plan does not explicitly contain a 20-year capital facilities list since the city is not planning to directly make such investments.

City of Camas contains a list of projects, period of time needed, capacities, cost and funding sources for the 20-year planning period.

City of Washougal contains a list of projects, period of time needed, capacities, cost and funding sources for the 20-year planning period.

For the other jurisdictions, water capital facilities plans were not available for review.

4. A 6-year financial plan is developed for funding those expansions or new capital facilities that are expected to be needed within the first 6-years of the plan. That financial plan must be fully balanced. The identified needs must have known funding sources (even if those funding sources may require voter approval).

The **Clark Public Utilities** CFP does outline the facilities needed in the first 6 years of the Comprehensive Plan. The list of 226 projects is organized by project type.

Capital Facility Project Type	Number of Projects	Cost (millions, 2004 dollars)	Funding
General Plant	23	\$3.9	
Reservoirs & Boosters	38	\$6.1	
Main Extensions/Upgrades	143	\$19.6	
Source of Supply	22	\$12.1	
Meters/Meter Installation		\$0.9	
TOTAL	226	\$42.7	Water rates, connection fees

Table 1 summarizes that expected investment in the 5 project categories.

The City of Camas Water CFP contains a 6-year program of water system improvement and source development projects. The City of Camas water service area includes the new expansion area and the projects contained in the 6-year program provide for improvements to the water service system to support the new areas. The City of Camas water system is part of a water-sewer utility that is accounted for as one utility. The program identifies funding from new water connection system development charges and user fees. Cash and investment reserves not dedicated to debt service on revenue bonds are split approximately 51.47 percent water and 48.53 percent to wastewater. The city is anticipating water sales to increase annually by 5.4 percent for residential and commercial customers and by 6.4 percent for industrial customers. It is projected that the city will be able to finance all capital improvements and maintain adequate financial reserves.

The **City of Washougal** Water CFP contains a short list of projects for the 6-year period. Revenue to finance the 6-year capital improvement program is uncertain. The city depends on water system development fees to fund improvements. Although there is a projected surplus in estimated revenue versus project costs in the long-term, the city may need alternative funding to support capital improvements if demand for water occurs prior to the sufficient collection of system development fees.

The **City of Vancouver** Water CFP contains a short list of projects for the 6-year period. Based on discussion with city staff, these capital projects are related to serving the existing urban area. No additional capital investment by the city will be needed to serve the expansion areas. Any required water distribution system expansion to serve the new urban areas will be provided by the developers as they extend service to reach their urban developments.

For the other jurisdictions, water capital facilities plans were not available for review.

Regional Issue of Water Supply

Clark County relies almost entirely on groundwater aquifers for public and private use. The relevant components of the physical environment include topography, groundwater, climate, surface water, site sensitive areas, geology and soils and are tied to the physical environment within each service provider. Each component within a service provider's area dictates the complexity of providing water service. In addition, DOE must process and provide additional water rights.

The location of the proposed expansion areas, are currently served by a water purveyor. To support the forecasted growth, new water supply areas would need to be developed and water rights either issued or transferred from other wells regardless of who provides the water. Each water system plan reviewed discusses the need to obtain new water sources and water rights within the next 6 years.

Sewer

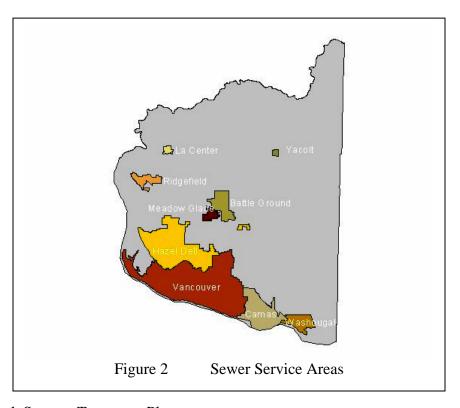
Summary

In a similar fashion to water, sewer service to the urban areas is generally provided by the jurisdiction associated with each urban area with the notable exception of a portion of Vancouver Urban Area where service is provided by a combination of Clark County (sewage treatment plant) and Hazel Dell Sewer District (collection and conveyance). For most urban areas, sewer capital facilities plans provide for the expected needs of the future population. The provision of treatment capacity in some areas may represent a constraint in the timing of urban development, as major expansions to treatment capacity are necessary to accommodate the growth. Some of these constraints may be relieved through regional cooperation between sewer system providers.

Sewer Service Areas

Except where sewer was extended to address declared health emergencies or regional public facilities, sewer service is confined to the urban areas (as shown in Figure 2). For the most part, the jurisdictions associated with particular urban areas are the providers of sewer service. Notable exceptions are:

◆ A portion of the Vancouver Urban Area is provided sewer collection and conveyance by Hazel Dell Sewer District with treatment at the



county's Salmon Creek Sewage Treatment Plant

 Hazel Dell Sewer District also conveys sewage collected by the City of Battle Ground sewage system, and the Hockinson and Meadow Glade Septic Tank Effluent Pumping (STEP) systems.

Source Documents

The following capital facilities documents were reviewed for this analysis:

1. City of Camas Comprehensive Plan, Public Facilities, Services and Utilities Element (December 2003).

- 2. Hazel Dell Sewer District Capital Facilities Plan (March 2001)
- 3. City of Vancouver Draft Comprehensive Plan.
- 4. City of Vancouver Wastewater Collection System Comprehensive Master Plan Year 2000 Update.
- 5. City of Vancouver Sanitary Sewer Master Plan Amendment (August 1990)
- 6. City of Washougal Capital Facilities Plan (December 29, 2003 Draft)
- 7. Town of Yacolt Waste Water Management Plan (2002)
- 8. Salmon Creek Waste Water Treatment Plan Master Plan (March 2004 Draft)

Analysis

The following questions respond to requirements needed to be consistent with GMA Capital Facilities Programs:

1. Does the CFP contain an inventory of existing publicly owned facilities, with location and capacities?

The **City of Camas** CFP has an inventory of facilities. The description of location depends upon a map (which was not included with the reviewed material). The discussion of capacities of the waste water system was restricted to the treatment plant (a stated capacity of 6.1 million gallons daily on an average annual basis). The city's documents also noted that an update to the general sewer plan was expected in 2004.

Hazel Dell Sewer District has provided an inventory of facilities with capacities and locations.

The **City of Vancouver** has an inventory of wastewater facilities when all of the documents reviewed are considered.

The **City of Washougal** also has completed an inventory of wastewater facilities with locations and capacities.

Clark County (as owner of the Salmon Creek Waste Water Treatment Plant) has an inventory of that publicly owned wastewater facility with location and capacity.

The **Town of Yacolt** has no existing publicly owned wastewater facilities.

The cities of **Battle Ground, La Center** and **Ridgefield** have not completed their capital facilities planning.

2. A forecast of future needs is provided that is consistent with the land use plan that the Board identified on January 14, 2004.

The cities of Vancouver, Washougal, the Hazel Dell Sewer District and Clark County have completed forecasts of future needs for wastewater capital facilities.

The **City of Camas** has not explicitly stated a forecast of future wastewater capital needs; the city expects to update the general sewer plan this year. The existing city wastewater treatment plant is expected to reach capacity in 2015.

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The **Town of Yacolt** does not explicitly state a forecast of future needs but describes the expected timeline for design and construction of a public sewer system (to replace existing private septic systems).

The cities of **Battle Ground**, **La Center** and **Ridgefield** have not completed their capital facilities planning.

3. A listing is provided of proposed expansions to capital facilities or new capital facilities that are capable of providing for the needs identified in the forecast. This should be a "20-year listing" since the land use plan covers a 20-year period.

The **City of Camas** has a listing of expansions and new wastewater capital facilities as part of the city's CFP. The listing does not address the wastewater treatment plant.

Clark County (as owner of the Salmon Creek Waste Water Treatment Plant) has included a listing of proposed expansions to that facility in the draft master plan update.

Hazel Dell Sewer District outlined the line extensions and pump stations necessary to serve the urban expansion areas within its service district. Costs for providing these facilities have not been estimated.

The **City of Vancouver** lists expansions and new wastewater capital facilities in its CFP. While the city has informed county staff that no publicly financed trunk extension will be required to serve the expanded urban area within the city's sewer service area and that the existing waste water treatment plan capacity is sufficient to serve the growth projected within the city's sewer service area, the city's waste water CFP indicates \$91.2 Million of public projects over the next 20 years.

The **City of Washougal** has a listing of proposed expansions or new wastewater capital facilities as part of its CFP.

The **Town of Yacolt** wastewater management plan does not contain a specific project list.

The cities of **Battle Ground**, **La Center** and **Ridgefield** have not completed their capital facilities planning.

4. A 6-year financial plan is developed for funding those expansions or new capital facilities that are expected to be needed within the first 6-years of the plan. That financial plan must be fully balanced. The identified needs must have known funding sources (even if those funding sources may require voter approval).

The **City of Camas** identifies \$13.5 Million of sewer system improvements needed for the next six years but does not explicitly identify the sources of funding for those projects. A general discussion of policies guiding sewer rate reviews is provided (which may suggest that the city would review and adjust sewer rates to provide the necessary funding but that is not explicitly stated).

Clark County (as owner of the Salmon Creek Waste Water Treatment Plant) has included needed improvements to the waste water treatment plant in a six-year program for the sewer program. Bonds are expected to be issued for this expansion

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with revenue being generated by regional utility charges to the users of the plant (Hazel Dell Sewer District and the City of Battle Ground).

Hazel Dell Sewer District has not updated its 6-year capital program.

The **City of Vancouver** has the elements of a 6-year capital program in several different planning documents. The programmed list of projects totals \$32.0 Million. Revenues are managed jointly between the water and sewer programs. Operating revenues generated by the joint utility are expected to generate \$24 Million (but not all of that revenue is available for capital expenditures in either programs). Sewer system development charges are expected to generate \$24 Million of the needed revenue. The city estimates that \$35 Million in capital reserves will be accumulated over the 6-year programming period.

The **City of Washougal** identifies \$7.5 Million in needed improvements to the city's sewer system and \$4 Million in system development charge revenue to help meet that need. Further sources of revenue are explicitly identified but a suggestion of using bond revenue is made.

The **Town of Yacolt** has not prepared a sewer system 6-year program.

The cities of **Battle Ground**, **La Center** and **Ridgefield** have not completed their capital facilities planning.

Other Issues

The master plan update for the Salmon Creek Waste Water Treatment Plant identified a possible timing issue if expanded capacity does not receive permits and, therefore, does not become available in a timely fashion (compared to urban growth in the unincorporated portion of the Vancouver Urban Area and the City of Battle Ground). This could delay the rate of growth in areas served by the Salmon Creek Waste Water Treatment Plant. Strategies to address this issue may include:

- **Do nothing** and allow a de facto development moratorium to occur when the plant reaches it current permitted capacity.
- *Apply urban holding* to expansion areas served by the treatment plant until the timing of the expansion permitting is better known.
- Explore regional cooperation to pool existing sewer treatment capacity. An existing inter-tie exists between the Battle Ground sewer system and the City of Vancouver system; it is being used to assist Battle Ground manage its current sewage treatment needs.

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Storm Water

Summary

Traditionally, storm water management has primarily been a function of development activity, but is increasingly becoming a concern for water quality as well as water quantity. One of the trickier issues will be to retrofit existing development that has minimal or no stormwater detention/retention capability. This will be an issue for both the county and its cities but would eventually need to be addressed even if jurisdictions were not planning for additional urban area. Much of what happens will depend on revisions necessary to meet National Pollutant Discharge Elimination System (NPDES) requirements and there may be corresponding actions needed because of endangered species concerns. Most of the jurisdictions reviewed are addressing storm water capital facilities to some extent but not all may be fully responsive to the legal requirements for capital facilities plans.

Background

The issue of stormwater has historically been addressed by developers when they develop property. The response has been an engineering solution to address water quantity, that is, to deal with the volume of water that could conceivably run off from the developed portion of the site. Most often stormwater is required to be detained or retained on-site. It is only more recently that issues of water quality are being addressed. Water quality issues require a different set of responses.

The county and its cities are responsible for addressing the water quantity and water quality impacts of development. The need to address water runoff issues comes from a provision in the county's discharge permit (NPDE, permit), which is issued by the Washington Department of Ecology. Water runoff is addressed through the use of stormwater facilities, which are manmade structures, such as temporary water holding ponds, dry wells, pipes and bioswales that help reduce flooding, slow water flow and clean contaminants from the water. Often stormwater carries contaminants such as soil, oils, chemicals, and other debris picked up from the surfaces over which it flows. In these areas, stormwater is routed off streets and parking lots into stormwater facilities.

The NPDES permit requires that the county have "a program to control runoff from new development, redevelopment and construction sites that discharge to the municipal storm sewers owned or operated by the permittee. The program must include: ordinances, minimum requirements, and best management practices (BMPs) equivalent to those found in Volumes I through IV of Ecology's Stormwater Management Manual for the Puget Sound Basin (1992 edition), permits, inspections and enforcement capability." The Clark County Community Development Department implements the following development regulations to control storm water's adverse impacts on streams, wetlands, lakes, ground water and wildlife habitat:

- Stormwater and Erosion Control Ordinance, CCC Chapter 40. 380
- Critical Aquifer Recharge Areas Ordinance, CCC Chapter 40.410
- Habitat Conservation Ordinance, CCC Chapter 40.440
- Wetland Protection Ordinance, CCC Chapter 40.450

The Clark County Public Works Department issues and enforces permits for utility construction in county rights-of-way.

The NPDES permit also requires that the county have "operation and maintenance programs for new and existing stormwater facilities owned or operated by the permittee, and an ordinance requiring and establishing responsibility for operation and maintenance of other stormwater facilities that discharge into municipal storm sewers owned or operated by the permittee. The program shall include the disposal of street waste, decant, and cooperative efforts with Ecology and other entities to develop decant solutions." Public Works' Operations Division maintains all county-owned storm sewers and roadside ditches, while private facilities and storm sewers are maintained by the owner or operator. Catch basins, storm drains, ponds, bioswales, and pipes must be cleaned and maintained in order to operate efficiently. Clark County maintenance crews regularly clean catch basins, mow swales, and clean areas around detention ponds, and perform other activities to ensure these facilities function properly.

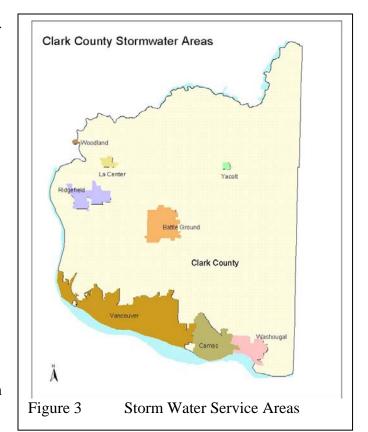
Storm Water Service Areas

Each jurisdiction is responsible for planning for storm water facilities within its jurisdiction, as shown in the figure to the right (Figure 3).

Source Documents

The following capital facilities documents were reviewed for this analysis:

- 1. City of Camas Comprehensive Plan, December 2003
- 2. Recommended La Center Comprehensive Growth Management Plan, 4/23/97
- 3. The Ridgefield Urban Area Comprehensive Plan, 1/26/95
- 4. Draft Vancouver Comprehensive Plan, 2003-2023
- 5. Yacolt Comprehensive Growth Management Plan, 9/5/03



Analysis

The county and its cities will continue to address stormwater in a number of different ways, based on the following:

1. An inventory of existing publicly-owned facilities with location and capacities.

For **Clark County**, the Public Works Department has recently completed an inventory of publicly-owned stormwater facilities. They are also working on an

inventory of privately-owned facilities that is not quite done. This information is available in the county's geographic information system (GIS).

The **City of Camas** has inventoried its storm water facilities in the form of two maps – one for the city storm drainage system and one for the Fisher Basin utility area.

The City of Vancouver has an inventory of public facilities.

The City of Washougal did not address storm water in their capital facilities plan.

The **Town of Yacolt** did not include a list of publicly owned storm water facilities, but does briefly mention existing facilities.

The **City of Ridgefield** is not planning to update their existing 1995 capital facilities plan for storm water. The 1995 plan contains an inventory of existing public facilities, but does not include facilities in the proposed expansion areas.

The **City of La Center** CFP section of its 1997 plan did not include an inventory of public facilities.

The **City of Battle Ground** is in process of revising their capital facilities plans.

2. A forecast of future needs that is consistent with the land use plan.

The idea of addressing stormwater on a watershed basis is in its infancy in **Clark County**. As such, a complete forecast of public needs for storm water collection, conveyance and treatment that would be consistent with the proposed land use plan has not been prepared.

The **City of Camas** has prepared a forecast of the need for storm water facilities based on the planned land use and population projections for the 20-year planning period.

The **City of Vancouver** has two long-range basin plans prepared – the Columbia Slope Plan completed in the mid-1990's when the storm water utility was established and the Burnt Bridge Creek Watershed Plan (formerly a joint county/city work effort). Most of the effort is going into the Burnt Bridge Creek Watershed Plan in the next six years, although there are other programs listed in the city's surface water management capital improvement program.

The **City of Washougal** did not address storm water in their capital facilities plan.

The **Town of Yacolt** did not forecast needs, but then it's not expanding its urban growth boundary.

The **City of Ridgefield** is not planning to update their existing 1995 capital facilities plan for storm water. The existing plan has projected six-year drainage facilities.

The **City of La Center** and the **City of Battle Ground** are in process of revising their capital facilities plans.

3. A listing of proposed expanded or new capital facilities indicating their locations. The listing is interpreted to include all of those improvements necessary to meet the forecast (and thereby consistent with the land use plan).

Clark County plans, designs and constructs storm water drainage and water quality facilities through a capital program funded by the county's clean water fee. Several parties have challenged the county's clean water fee as to its legality. If the fee survives the legal challenges, the county could mount a more aggressive capital facilities plan by either bonding the fee revenue or by obtaining low-interest loans. Given the questions about this major funding source, the county has not prepared a 20-year listing of storm water capital projects.

The **City of Camas** is in the process of examining the establishment of an overall storm water utility to address the forecast needs. As such, the city has not completed a 20-year list of projects.

The **City of Vancouver** includes stormwater projects in their six-year list of capital facilities projects.

The City of Washougal did not address storm water in their capital facilities plan.

The **Town of Yacolt** includes stormwater projects in their six-year list of capital facilities projects.

The **City of Ridgefield** is not planning to update their existing 1995 capital facilities plan for storm water, which included a six-year project list.

The **City of La Center** comp plan update states that no major projects are likely.

The **City of Battle Ground** is in process of revising its capital facilities plan.

4. A six-year financial plan for funding those future capital facilities including the source of public funding. That plan is interpreted to apply to those facilities identified as being needed within the first six years of the 20-year land use plan.

To date, **Clark County** Public Works has been using Clean Water Act funds to upgrade existing facilities and to purchase property for new facilities. The following summarizes the county's efforts with regard to stormwater:

- building and retrofitting capital improvements to collect and treat stormwater;
- maintaining the county's existing stormwater system to remove contaminants before they enter local waters;
- educating students and citizens to promote watershed stewardship (bolster water quality protection);
- enforcing laws as necessary to protect water for swimming, fishing, drinking, and other uses;
- monitoring to determine surface water quality and measurers the effectiveness of Clean Water Program efforts, and
- coordinating with a citizen advisory commission (Clean Water Commission), that is tasked to provide advice to the Board of County Commissioners, regarding Clean Water Program performance.

Table 2 provides a summary of Clark County's 6-year storm water capital program.

Table 2 Six-year Storm Water Drainage and Water Qualit	y Capital Facilities Plan
Expenditures	
Project Category	Expected Expenditure
On-Going Capital Programs ¹	\$2,400,000
Capital Projects	\$6,200,000
Joint WSDOT Projects ²	\$600,000
Support Expenditures ³	\$600,000
Total Expenditures	\$9,300,000
Revenues	
Revenue Source	Expected Revenue
Clean Water Fee Available for Capital Projects	\$9,300,000
Total Revenue	\$9,300,000

Notes:

Table 1 is summarized from the six-year storm water drainage and water quality capital facilities plan and rounded to reflect the degree of variability that may exist in the estimates provided.

The six-year capital facilities plan for storm water and water quality has a greater potential for variation and adjustment over the period covered (2004-2009) because:

- The program is relatively new in the county.
- The previously stated risk to the stability of funding.
- The program is primarily-driven by the need to meet the requirements of the county's National Pollution Discharge Elimination System (NPDES) permit and as those requirements change the program must adjust to meet them.
- The nature of the drainage basins vary and the technical knowledge about the drainage basins improves as basin planning and engineering progresses with each year's projects.
- The latter years of this particular six-year storm water and water quality CFP has not received formal review by the county's Clean Water Commission.

¹Costs are estimated from the first year of on-going programs.

²Storm water project with Washington State Department of Transportation that benefits county and state.

³ Non-capital costs necessary to development and implement capital projects.

The proposed projects total \$9.3 million, with the cost coming from the Clean Water fees that are available for capital projects. This is the only list of stormwater projects that exists. Revenue sources for county projects beyond 2009 at this point are unknown.

The **City of Camas** CFP contains a list of stormwater projects by year through 2009 (six-year) and two lists of projects, each covering seven years, for a total of 20 years of stormwater projects. Project costs through 2009 total \$22,226,000, of which \$2,715,000 is stormwater fund-related. Project costs through 2023 are an additional \$22,803,000, of which \$4,900,000 is stormwater fund-related. The CFP states that a special fund created for management and operations of all city storm and surface water facilities will be used to pay for improvements.

The **City of Vancouver's** surface water management capital improvement program lists seven projects/acquisitions for 2003-08 at a cost of \$18,577,000. Besides these specific capital projects, the city also relies on its shoreline master program, the wetland protection ordinance, the floodplain ordinance, stormwater and groundwater protections, tree preservation ordinance, SEPA, erosion control regulations and water resources protection ordinance to assist in meeting its water quantity and quality standards.

The **Town of Yacolt** includes in its comprehensive plan a six-year list of capital facilities projects that, in turn, includes stormwater and drainage projects. Approximately 30 projects (combined street and stormwater) are listed, totaling \$4,633,000, coming mostly from the street fund and grant funds.

The City of Washougal did not include storm water in their capital facilities plan.

The **City of Ridgefield** did not update its storm water capital facilities plan as part of this plan update. The 1995 plan did not include specific projects, but the 1994-2012 estimate for stormwater facilities was \$5,614,000, to be financed mostly by system development charges and developer-financed improvements.

The **City of La Center** comp plan update states that any projects would be financed by the general fund.

The **City of Battle Ground** is in the process of revising its capital facilities plan.

Other Issues

At this point there are a number of factors that make detailed planning for stormwater problematic, beyond the fact that the county will need to address the issue in more of a county-wide fashion. Currently, on the private side, all development is required to address stormwater on-site, and on the public side, road and other construction projects are required to address stormwater runoff. It is the cumulative impact of development that will need to be addressed.

There has been much work done to develop drainage plans for county streams, but these plans address only water quantity. The county is now being forced to pay closer attention to water quality issues, and these two issues require different strategies for resolution. The county's stormwater ordinance will have to be updated once the NPDES permit is issued, which is expected to be at the end of 2004. The decision will have to be made on

whether to continue to use the 1992 Puget Sound manual or adopt the 1999 Western Washington manual. There are also ESA requirements that may dictate specific courses of action.

Schools

Summary

The Clark County School Consortium and the Green Mountain School District had their 6-year Capital Facility Plans for the years 2003-2009 adopted in December of 2003. However, these adopted Capital Facility Plans relate to the adopted 1994 Growth Management Comprehensive Plan Map. Therefore, supplemental information has been submitted from all school districts (except for Green Mountain) for the 6-year CFP based on the 2004-2010 time period and the proposed Board of Commissioner's Preferred Comprehensive Plan Map dated January 14, 2004.

In addition, the 20 year student projection and estimated number of schools for each school district has been submitted.

School District Service Areas

See Figure 4 shown on the right.

Source Documents

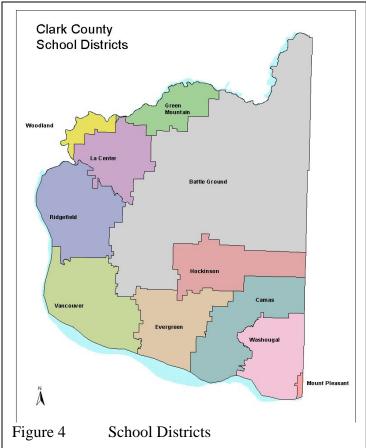
The following capital facilities documents were reviewed for this analysis:

- 1. Adopted 2003-2009 School District Capital Facility Plans
- 2. Updated Supplemental
 Capital Facility Plan report
 dated May 7, 2004 covering
 2004-2010 time period and
 20 year build-out time period
 based on the January 14,
 2004 Board of
 Commissioners Preferred
 Comprehensive Plan Map.

Analysis

The following questions respond to requirements needed to be consistent with GMA Capital Facilities Programs:

- 1. Does the CFP contain an inventory of existing publicly owned facilities, with location and capacities?
 - Yes, a full inventory is given in the adopted 6 year CFP as well as in the supplemental report for each School District.
- 2. A forecast of future needs is provided that is consistent with the land use plan that the board identified on January 14, 2004.



May 13, 2004 **DRAFT** The supplemental information uses the Clark County forecast for number of households in each school district and from this number derives the student population based on a low student generation rate and a high generation rate for the 20 year planning horizon. An estimated 'additional students' from the existing student population in each district is listed by elementary, middle, and high schools. Then a needs forecast is listed with the estimated cost and new capacity for the 6 year (2004 -2010) CFP. The six-year estimated student population was derived from dividing the 20-year population by 6.

- 3. A listing is provided of proposed expansions to capital facilities or new capital facilities that are capable of providing for the needs identified in the forecast. This should be a "20-year listing" since the land use plan covers a 20 year period.
 - A 20-year student population forecast and facility needs forecast has been submitted. Between all the school districts except Battle Ground the number of new schools projected for each school district to accommodate the build-out 20 year population falls between a range of 0 to 5 new schools depending on the district. The Battle Ground school district projects the need of 15 to 17 new schools to accommodate the build-out population projected for the next 20 years.
- 4. A 6-year financial plan is developed for funding those expansions or new capital facilities that are expected to be needed within the first 6-years of the plan. That financial plan must be fully balanced. The identified needs must have known funding sources (even if those funding sources may require voter approval).

An adopted six-year CFP is included in the information, which covers all of the above for the existing 20-Year Comprehensive Plan map. The supplemental report gives information for the BOCC preferred plan map.

Furthermore, an analysis is given for each district for the 6 year plan. The analysis points out that for each School district the adopted 2003 CFP adequately provides for the expected new 6 year student population except for the Battle Ground District which, would need to propose additional bond measures in the coming years to serve the expected new student population and should a bond fail, the district may consider adding portables and/or changing service standard January 14, 2004; and the Ridgefield school district would need to provide for additional capacity beyond what the adopted 6 year plan provides.

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Parks/Recreational Facilities

Parks and recreational facilities for urban development are typically provided by the cities associated with the urban areas. As with most other capital facilities, the notable exception to that pattern of capital facility provision exists for the Vancouver Urban Area. Most jurisdictions have identified parks and recreational facilities to serve their entire urban area.

Parks and Recreational Facility Service Areas

In the Vancouver Urban area, urban parks and recreational facilities are the responsibility

of a joint city-county agency managed by the City of Vancouver (under contract to Clark County). Clark-Vancouver Parks also provides planning and programming for regional parks and recreational facilities. For other urban areas, the associated city provides urban parks and recreational facilities.

Source Documents

The following capital facilities documents were reviewed for this analysis:

- 1. <u>City of Vancouver,</u> <u>Capital Facilities Plan</u> 2004
- 2. Park & Recreation
 (County) Capital
 Facilities Project List
 (2003-2008) Revised
 (3/19/04) to add UGB
 Expansion Area Projects

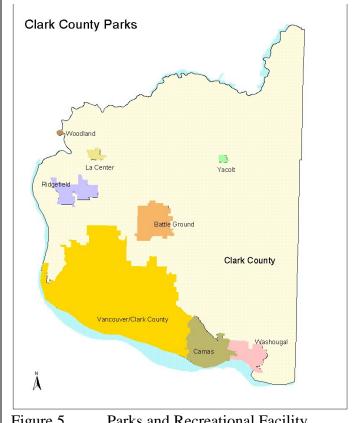


Figure 5 Parks and Recreational Facility Service Areas

- 3. City of Camas, Parks Capital Facilities Plan, 2004
- 4. City of Washougal, Parks Capital Facilities Plan, 2004
- 5. City of La Center, Parks Capital Facilities Plan, 2004
- 6. City of Ridgefield, Parks Capital Facilities Plan, 2004
- 7. Town of Yacolt, Capital Facilities Plan, 2004

Provision of Parks in the Unincorporated Urban Area

The provision of parks in the unincorporated portion of the Vancouver Urban Area has been a challenge for Clark County. The nature of the challenge is not in the acquisition of land for new parks or the development of that "raw" parkland into what citizens typically associate with the term "park." The primary source of funding for parkland acquisition and development has been impact fees. Those fees carry a legal requirement to spend them within six years of receipt on eligible projects or return them to property owners that paid the fee. The county, generally, has been able to meet that legal requirement and the additional one to meet the public share of the impact fee program. The challenge lies in what happens after an urban park is developed; it requires regular maintenance. The county does not have the financial capability to meet the costs of that on-going maintenance. For that reason, much of the undeveloped urban parkland remains undeveloped. Recently, the county has entered into maintenance agreements for specific urban parks with local neighborhood groups in the hope that direct billing of citizens for maintenance of a specific local park would clearly demonstrate the value of having developed and maintained urban parks in the unincorporated area.

Analysis

The following questions respond to requirements needed to be consistent with GMA Capital Facilities Programs:

1. Does the CFP contain an inventory of existing publicly owned facilities, with location and capacities?

The **City of Camas** parks capital facilities plan contains an inventory of existing public park and recreational facilities within the city.

Clark-Vancouver Parks contains an inventory of the existing urban parks within the Vancouver Urban Area (since this agency provides park and recreational facilities to both the City of Vancouver and the unincorporated area).

The **City of Washougal** parks capital facilities plan contains an inventory of existing park and recreational facilities within the city.

The **Town of Yacolt** parks capital facilities plan contains an inventory of existing park and recreational facilities within its urban area.

The **City of Ridgefield** parks capital facilities plan contains an inventory of existing park and recreational facilities within the city.

The **City of La Center** parks capital facilities plan contains an inventory of existing park and recreational facilities within the city.

The parks capital facilities plans for the **City of Battle Ground** is still in the process of being prepared by that jurisdiction. It is expected that the parks and recreational facilities plan would be available as a draft in April 2004 with Council consideration in mid-May 2004.

2. A forecast of future needs is provided that is consistent with the land use plan that the Board identified on January 14, 2004.

The **City of Camas** parks capital facilities plan contains a forecast of future needs for its urban area as identified on January 14, 2004.

Clark-Vancouver Parks contains a forecast of future needs for the expanded Vancouver Urban Area.

The **City of Washougal** parks capital facilities plan contains a forecast of future needs consistent with the January 14, 2004 urban area. The city did not request additional urban area and therefore the forecasted population didn't change.

The **Town of Yacolt** parks capital facilities plan contains a forecast of future needs for its urban area. The city did not request additional urban area and was not allocated additional urban area with the January 14, 2004 plan map.

The **City of Ridgefield** parks capital facilities plan contains a forecast of future needs for its urban area as identified on January 14, 2004.

The **City of La Center** parks capital facilities plan contains a forecast of future needs for its urban area as identified on January 14, 2004.

The parks capital facilities plans for the **City of Battle Ground** is still in the process of being prepared by that jurisdiction.

3. A listing is provided of proposed expansions to capital facilities or new capital facilities that are capable of providing for the needs identified in the forecast. This should be a "20-year listing" since the land use plan covers a 20-year period.

The **City of Camas** parks capital facilities plan contains a listing of expansions or new parks and recreational facilities to accommodate the needs identified in the forecast.

Clark-Vancouver Parks contains a listing of needs for the expanded Vancouver Urban Area. That 20-year list that was submitted before the current plan update and has not changed. It is expected that a revision to that list will be proposed to include the additional park acquisitions identified on the 6-year program.

The **City of Washougal** parks capital facilities plan contains a listing of needs for its urban area over the next 20-years

The **Town of Yacolt** parks capital facilities plan contains a listing of needs to accommodate 20-years of urban growth within its urban area.

The **City of Ridgefield** parks capital facilities plan contains a listing of needs to accommodate 20-years of urban growth within its urban area.

The **City of La Center** parks capital facilities plan contains a listing of needs to accommodate 20-years of urban growth within its urban area.

The parks capital facilities plans for the **City of Battle Ground** is still in the process of being prepared by that jurisdiction.

4. A 6-year financial plan is developed for funding those expansions or new capital facilities that are expected to be needed within the first 6-years of the plan. That financial plan must be fully balanced. The identified needs must have known funding sources (even if those funding sources may require voter approval).

The **City of Camas** parks capital facilities plan contains a 6-year program of park improvement and other projects. The program identifies funding from impact fees, real estate excise taxes, the city's general fund, bonding and private partnership funding as being sufficient to support the program.

Clark-Vancouver Parks provided an amended 6-year program which assumes that adjacent park impact fee districts are extended into the urban area expansions (an assumption consistent with applicable county code). The program amendment added acquisition of 10 park sites in the expansion areas using the acquisition parks impact fee as the primary funding source. These acquisitions are scheduled in the 6-year program for the last two years; this is likely a reflection of the time needed for the impact fee districts to generate the funding for acquisition assuming that development begins within the expansion areas shortly after adoption of the plan.

This short-term demand for parkland acquisition is directly related to the allocation of population to these expanded areas of the unincorporated portion of the Vancouver Urban Area. If this population was allocated to another urban area (where annexation was required prior to urban development, this need would be addressed by a different jurisdiction – either by providing a similar number of parks or by adjusting the parks level of service).

The **City of Washougal** parks capital facilities plan contains a 6-year program of parks projects. The plan identifies funding from impact fees, real estate excise taxes, grants, and city's street fund as being sufficient to the program.

The **Town of Yacolt** parks capital facilities plan contains a 6-year program of parks projects. The plan identifies funding from, real estate excise taxes, grants, and city's street fund as being sufficient to the program.

The **City of Ridgefield** parks capital facilities plan contains a 6-year program of park improvement and other projects. The program identifies funding from impact fees, real estate excise taxes, the city's general fund, bonding and private partnership funding as being sufficient to support the program.

The **City of La Center** parks capital facilities plan contains a 6-year program of park improvement and other projects. The program identifies funding from impact fees, real estate excise taxes, the city's general fund, bonding and private partnership funding as being sufficient to support the program.

The parks capital facilities plans for the **City of Battle Ground** is still in the process of being prepared by that jurisdiction.

None of the jurisdictions, whose park and recreational capital facilities plans were reviewed, anticipates level of service adjustments with respect to parks and recreation.

Police

Summary

Based on a review of the CFP's of the various cities, most Law Enforcement Capital Facilities needs for the next 20 years have been, or are in the process of being met with funded projects underway. The major exceptions for the 6 year CFP are a large jail expansion, replacing a county Central Precinct, a marine patrol facility and housing for a Jail/Records Management System.

Law Enforcement Service Areas

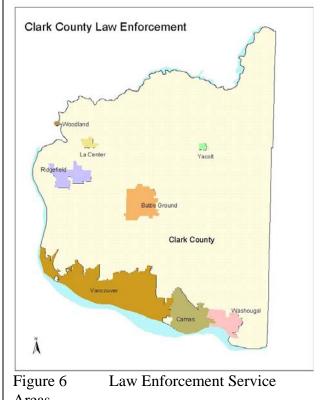
Each city in Clark County provides police protection for its citizens. Yacolt provides

police services through a contract with the Sheriff. Clark County provides police protection for the citizens in unincorporated Clark County. In addition, all jurisdictions have interlocal mutual assistance agreements.

Each jurisdiction provides police "station" facilities. Several jurisdictions have recently added additional stations, precincts or expansions to existing facilities to accommodate there needs over the next twenty years. Some jurisdictions have identified additional facilities, such as a \$1.5 Million expansion/remodel of a Camas Police Station after the year 2017.

All of the cities rely on Clark short and long term.

County for all jail facilities, both



Areas

The Washington State Patrol has

police jurisdiction on state routes in the county, is largely responsible for state facilities, and provides backup for the Clark County Sheriff's Department and local jurisdictions.

Source Documents

The following capital facilities documents were reviewed for this analysis:

- 1. Camas Comprehensive Plan, Capital Facilities Plan 2004-2009 & 2010-2023, page 13, police station expansion beyond 2017 (1.5 Million dollars).
- 2. Yacolt Comprehensive Plan (April 16, 2004), Page 49. No additional police facilities planned.

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- 3. Washougal Capital Facilities Plans, draft (January 21, 2004). No additional police facilities planned.
- 4. City of Vancouver Comprehensive Plan 2003-2023, draft, page 5-49. Identifies 19.5 Million dollars in general fund expenditures through the year 2008 for law enforcement related capital facilities.
- 5. No other jurisdictions reported any short or long term police capital facilities.

Analysis

The following questions respond to requirements needed to be consistent with GMA Capital Facilities Programs.

- 5. Does the CFP contain an inventory of existing publicly owned facilities, with location and capacities?
 - The Sheriff's CFP contains a complete list of relevant capital facilities. Vancouver identified existing CFP's as did Washougal and Camas. Other jurisdictions have not reported any separate facilities from main city buildings used for multiple purposes.
- 6. A forecast of future needs is provided that is consistent with the land use plan that the Board identified on January 14, 2004.

The Sheriff's forecast of future needs is provided that is consistent with the land use plan that the Board identified on January 14, 2004.

The plan relates population growth figures to demand for additional capital facilities as well as additional staffing and related costs. The CFP also identifies the list of needed facilities to support the Comprehensive Plan for 6 and 20 year planning periods. The key facilities, however, are listed as being needed within the 6-year planning period based on existing population needs. A level of service of officers per 1000 of population is identified at the State and National level, with Clark County currently being below those average staffing levels.

Vancouver projects additional needs through 2008, but no projections are made beyond that date. Camas reports no additional building space will be needed in the first 6 years. Yacolt and Washougal report no additional needs through the planning period.

La Center indicated that no additional police facilities will be needed (but identifies the need for additional personnel for their police department).

The cities of Ridgefield and Battle Ground have not reported.

7. A listing is provided of proposed expansions to capital facilities or new capital facilities that are capable of providing for the needs identified in the forecast. This should be a "20-year listing" since the land use plan covers a 20-year period.

The Sheriff's CFP contains a list of projects, period of time needed, capacities, cost and funding sources for the 20-year planning period. Vancouver also identifies similar information and costs, but only through 2008. Washougal and Yacolt report no additional needs through the planning period. Camas reports a building expansion will be necessary beyond the year 2017. Other jurisdictions have not reported.

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8. A 6-year financial plan is developed for funding those expansions or new capital facilities that are expected to be needed within the first 6-years of the plan. That financial plan must be fully balanced. The identified needs must have known funding sources (even if those funding sources may require voter approval).

The Sheriff's plan does outline the facilities needed in the first 6 years of the Comprehensive Plan. The listing of 6-year projects includes four projects as shown in

Capital Facility	Description	Cost (millions, 2004 dollars)	Funding
Jail Expansion	500 bed maximum security facility with administrative offices, office for Property and Evidence and parking	\$80.0	Bonds, levy
Central Precinct Replacement	8,600 sq. ft. building, space for public meetings and parking. Joint project with Public Works	\$1.8	Bonds, road fund
Marine Patrol Facilities Replacement	1,300 sq. ft. boathouse and 720 sq. ft. boat storage garage	\$0.09	General fund
Jail/Records Management Replacement	Building remodel/expansion to house inmate and criminal records, related information.	\$2.0	Information Technology Reserve Funds
TOTAL		\$83.89	

the Table 3.

The Sheriff's CFP responds to county-wide demands for regional services as well as local demands for police service in the unincorporated areas of the county. The major capital facilities, particularly the jail, are proposed to meet the 20 year demands of the comprehensive plan based on the assumptions that drive it, such as the 1.83% annual population growth rate assumption.

Vancouver's CFP responds only to the current urban growth boundary, not the geographic area added to the UGA under the Board of Commissioners January 14, 2004 proposal. It also goes only until 2008, not 2023, the 20 year planning period. A summary of the 6-year program is provided as Table 4.

Other jurisdictions that reported to the Sheriff's Department on this study, including Washougal, Camas, LaCenter, Yacolt and Ridgefield, have reported 20 year plans for police services and appear to include those urban areas provided for in the January 14, 2004 proposed map. Vancouver assumptions also are based on assumptions adopted by the City which are somewhat different than those used by the County, specifically assumed housing density and redevelopment factors.

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Other reporting jurisdictions indicate that levels of service for law enforcement can be maintained based on the CFP's as proposed. The most difficulties reported by several jurisdictions isn't the CFP's but paying for the additional manpower necessary to support the proposed growth.

Year/Capital Facility	Description	Cost (millions, 2004 dollars)	Funding
2003	Precinct upgrades and remodels	\$2.2	General Fund
Evidence Facility			
2004	For future precinct station	\$1.0	General Fund
Purchase east precinct land			
2005	Build east precinct, buy west precinct land	\$5.0	General fund
Build east precinct, buy west precinct land			
2006	Build west precinct	\$6.0	General Fund
Build west precinct			
2007	Expand central precinct	\$1.5	General Fund
Expand central precinct			
2008	Training Facility and indoor firing range	\$2.5	General Fund
Training Facility and indoor firing range			
TOTAL		\$19.5	General Fund

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Fire Protection

Summary

Fire protection is provided throughout the county in both urban and rural areas by a variety of cities and districts. The large number of providers has made summarizing the capital facilities plans challenging as many districts have not submitted plans for review. Most of the city fire departments have completed fully compliant capital facilities plans that demonstrate the ability to provide fire protection services to their service areas at their response time standard. That is not the case for fire districts, many of which have not yet submitted CFPs for review.

Fire Protection Service Areas

Fire protection is provided through both city fire departments and fire districts that cover both urban and rural unincorporated areas. For some urban areas, there is not a city fire department within the incorporated area and fire protection is provided by a fire district. Figure 7 illustrates the boundaries of the fire protection providers in Clark County.

It should be noted that some districts are entirely rural, even under the proposed expansions to the urban areas. As such, the capital facilities plans for those districts and the ability to maintain response times do not directly affect the urban boundary decision.

Source Documents

The following capital facilities documents were reviewed for this analysis:

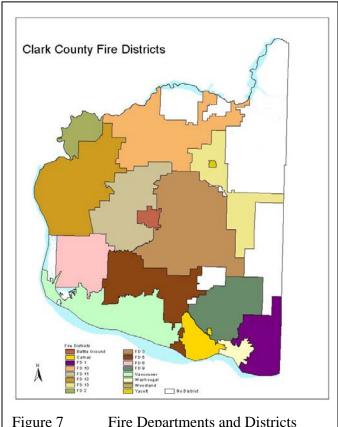


Figure 7 Fire Departments and Districts

- 1. City of Camas Capital Facilities Plan (Fire Protection, August 19, 2003, Final Draft)
- 2. City of Washougal Capital Facilities Plan (March 15, 2002, Amended CFP)
- 3. City of Vancouver Capital Facilities Plan (Fire Protection, Date ?, Web site draft)
- 4. Town of Yacolt Capital Facilities Plan, (Capital Facilities, Fire Protection, March 15, 2004, Adopted)
- 5. Fire District #3 Capital Facilities Plan (March, 2004 draft)
- 6. Fire District #12 Capital Facilities Plan (February 2, 2004)

May 13, 2004 Fire Protection **DRAFT** Page 35 CFP documents relating to fire protection from the City of Battle Ground and Fire Districts 1, 2, 5, 6, 9, 10, 11 and 13, along with the North County EMS, were not received at the time of the review.

Analysis

The following questions respond to requirements needed to be consistent with GMA Capital Facilities Programs:

9. Does the CFP contain an inventory of existing publicly owned facilities, with location and capacities?

The City of Camas fire protection CFP contains an inventory of existing facilities noting their locations.

The City of Vancouver fire protection CFP includes the inventory of publicly owned facilities for both the city and adjacent Fire District 5 which has consolidated with the city fire department.

The City of Washougal fire protection CFP identifies the city's single fire station but does not list other existing capital investments necessary for fire protection.

The Town of Yacolt CFP document includes the existing fire station and fire equipment that is staffed through interlocal agreement with Fire District 13.

The City of Battle Ground CFP is expected to be available in May or June, 2004.

Fire Districts 1 and 9 have not submitted a CFP but are expected to do so by May 1, 2004.

Fire District 2 covers a portion of the northwest rural Clark County and the City of Woodland in Cowlitz County. A CFP has not been submitted by this district.

Fire District 3's CFP includes an inventory and identifies the location of existing facilities.

Fire District 6 has not submitted a CFP for review. District staff identified that a draft CFP would be 3 to 6 months in preparation and adoption of the draft would require another 3 months.

Fire District 10 has not responded to requests for a CFP.

Fire District 11 and 14 has not submitted a CFP for review.

Fire District 12's CFP includes an inventory with location of facilities. This district serves both the Ridgefield and La Center urban areas.

Fire District 13 has not submitted a CFP for review. In January 2004, the district staff indicated that their CFP would be ready as a draft in 2 months with an adopted CFP to follow within 6 months.

10. A forecast of future needs is provided that is consistent with the land use plan that the Board identified on January 14, 2004.

The City of Camas fire protection CFP contains a 20-year forecast of future needs.

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The City of Vancouver/Fire District 5 fire protection CFP contains a 20-year forecast of projected needs.

The City of Washougal fire protection CFP projects future needs for both a 6-year and a 20-year horizon.

The Town of Yacolt CFP document only projects needs for the next 5 to 10 years. For fire protection, the city may be relying on Fire District 13 to complete that projection of need.

The City of Battle Ground CFP is expected to be available in May or June, 2004.

Fire Districts 1 and 9 have not submitted a CFP but are expected to do so by May 1, 2004.

Fire District 2 covers a portion of the northwest rural Clark County and the City of Woodland in Cowlitz County. A CFP has not been submitted by this district.

Fire District 3's CFP only projects needs for the next 6 years (2010).

Fire District 6 has not submitted a CFP for review. District staff identified that a draft CFP would be 3 to 6 months in preparation and adoption of the draft would require another 3 months.

Fire District 10 has not responded to requests for a CFP.

Fire District 11 and 14 has not submitted a CFP for review.

Fire District 12's CFP includes a projection of needs for both a 6-year and a 20-year horizon.

Fire District 13 has not submitted a CFP for review. In January 2004, the district staff indicated that their CFP would be ready as a draft in 2 months with an adopted CFP to follow within 6 months.

11. A listing is provided of proposed expansions to capital facilities or new capital facilities that are capable of providing for the needs identified in the forecast. This should be a "20-year listing" since the land use plan covers a 20-year period.

The City of Camas fire protection CFP contains a listing of capital projects to meet the forecast of future needs. The listing includes a new downtown fire station expected to be constructed in 2006 at a project cost of \$1,710,000; the total projected capital cost for fire projection is \$5,030,000.

The City of Vancouver/Fire District 5 fire protection CFP includes expected capital improvements needed to meet the forecast demand. These capital improvements include replacing two volunteer stations with two new staffed fire stations, Station 87 (north) and 810 (east). Total cost-was not addressed?

The City of Washougal fire protection CFP identifies that two new fire stations will be needed at a cost of \$1,125,000. The total CFP for fire protection is projected to cost \$2,115,000.

The Town of Yacolt CFP document only projects needs for the next 5 to 10 years including the expansion of the existing fire station (cost not available) and

replacement and additional fire protection vehicles (cost not available). The town may be relying on Fire District 13 to complete that project list.

The City of Battle Ground CFP is expected to be available in May or June, 2004.

Fire Districts 1 and 9 have not submitted a CFP but are expected to do so by May 1, 2004.

Fire District 2 covers a portion of the northwest rural Clark County and the City of Woodland in Cowlitz County. A CFP has not been submitted by this district.

Fire District 3's CFP indicates those facilities needed for the next 10 years to maintain the district's response time. Facilities include 1 new station and remodeling of existing stations plus equipment for the new station and replacements. Costs are estimated at \$2,000,000.

Fire District 6 has not submitted a CFP for review. District staff identified that a draft CFP would be 3 to 6 months in preparation and adoption of the draft would require another 3 months.

Fire District 10 has not responded to requests for a CFP.

Fire District 11 and 14 has not submitted a CFP for review.

Fire District 12's CFP identifies the need for a expanded replacement to their main station and new ladder truck at a total cost of \$5,700,000. The district estimates that approximately 50% of the cost is attributable to growth within the district while the other 50% is related to replacement of the existing facility.

Fire District 13 has not submitted a CFP for review. In January 2004, the district staff indicated that their CFP would be ready as a draft in 2 months with an adopted CFP to follow within 6 months.

12. A 6-year financial plan is developed for funding those expansions or new capital facilities that are expected to be needed within the first 6-years of the plan. That financial plan must be fully balanced. The identified needs must have known funding sources (even if those funding sources may require voter approval).

The City of Camas fire protection CFP contains a six year program of 1 new station and equipment project at a total cost \$3,280,000. These projects are funded using emergency response funds and bonds.

The City of Vancouver/Fire District 5 fire protection CFP does not appear to include a six-year program. The draft comprehensive plan discusses the recent cost experience and budgeted costs for 2004 for fire protection services. That discussion notes statewide challenges facing county fire districts as a result of property tax limitations but offers no solutions other than legislation enacted at a state level.

The City of Washougal fire protection CFP identifies that 1 new station project and equipment and land acquisition for a second station (to be built in year-10 to -20 scenario) will be needed at a cost of \$900,000 for the six-year period. These projects are funded with the city's fire impact fee.

The Town of Yacolt CFP document has a six year list but that list does not reflect capital investments for fire protection. It is likely that the city is expecting Fire District 13 to provide the capital facilities planning for fire protection.

The City of Battle Ground CFP is expected to be available in May or June, 2004.

Fire Districts 1 and 9 have not submitted a CFP but are expected to do so by May 1, 2004.

Fire District 2 covers a portion of the northwest rural Clark County and the City of Woodland in Cowlitz County. A CFP has not been submitted by this district.

Fire District 3's CFP has a ten-year program. Four projects and equipment purchase are proposed at a cost of \$1,250,000.

Fire District 6 has not submitted a CFP for review. District staff identified that a draft CFP would be 3 to 6 months in preparation and adoption of the draft would require another 3 months.

Fire District 10 has not responded to requests for a CFP.

Fire District 11 and 14 has not submitted a CFP for review.

Fire District 12's CFP identifies the need for a new station and aerial ladder truck at a cost of \$5,715,940.

Fire District 13 has not submitted a CFP for review. In January 2004, the district staff indicated that their CFP would be ready as a draft in 2 months with an adopted CFP to follow within 6 months.

Transportation

Summary

Most of the transportation elements and transportation capital facilities plans reviewed meet the requirements of the state law (as noted in the Definitions section of this report). There are some plans that appear incomplete but there is an expectation that those will be completed – the major question is the timeline for that completion.

Of those plans reviewed, several communities have identified shortfalls in available transportation funding over the 20-year plan life. Other communities have identified that an aggressive approach to external funding sources, like grants, will be necessary to maintain their transportation desired level of service. At least one community has asked, through its plan document, for the county to invest in county facilities seen necessary for the support of that community's urban area. The latter part of this comprehensive planning process should prompt discussion between jurisdictions seeking a cooperative approach to meeting needs that exceed the ability of jurisdictions to fund them.

Transportation Service Areas

The responsibility for transportation capital improvements generally follows the land use jurisdictional responsibilities. The notable exception to that is the state highway system, for which the Washington State Department of Transportation has responsibility (see Figure 8).

Source Documents

The following capital facilities documents were reviewed for this analysis:

1. City of Camas, Final Draft Comprehensive Plan, December 2003 (Section VII Transportation Element, Section X,

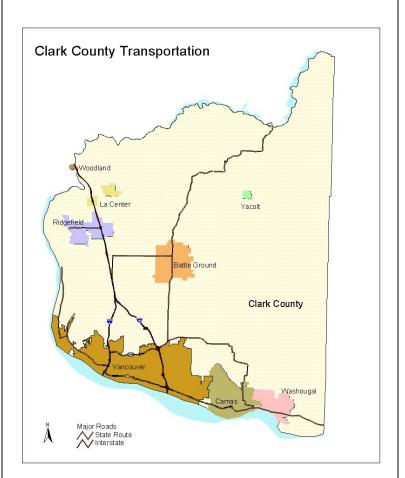


Figure 8 Transportation "Service" Areas (Note: WSDOT has responsibility for state highway system.)

- Capital Facilities Plan).
- 2. City of La Center, Comprehensive Plan, September 5, 2003 (Discussion Draft)
- 3. City of La Center, *Transportation Capital Facilities Plan*, April 7, 2004 (Draft)
- 4. City of Ridgefield, *Draft Transportation Capital Facilities Plan* (Volume II, Capital Facilities Plan, Pages 47-90).
- 5. City of Ridgefield, *Ridgefield Urban Area Comprehensive Plan 2003 Amendments*, August 2003 (Goal 9, Transportation).
- 6. City of Vancouver, *Draft Comprehensive Plan 2003-2023*, (Public Facilities and Services, Transportation).
- 7. City of Washougal, Draft Update to Transportation Plan, August 2003
- 8. Clark County, *Draft Comprehensive Plan 2003-2023*, (Chapter 5, Transportation Element).
- 9. Town of Yacolt, *Town of Yacolt Comprehensive Growth Management Plan Update*, February 2004 (Adopted, Sections IV Transportation and V Capital Facilities)

At the time of this review, neither the transportation element nor transportation capital facilities plan for the **City of Battle Ground** was completed in draft form for review.

Analysis

The analysis of the transportation element and associated transportation capital project lists differs from other capital facilities as it is structured to respond to the applicable state requirements (as noted in the Definitions section of this review document).

1. Does the transportation element cite the land use assumptions used for the transportation demand estimation?

All of the reviewed transportation elements contain references to the land use assumptions used to estimate transportation demand. It should be noted that not all of the jurisdictions use the regional transportation model maintained by RTC to estimate future transportation demand. In particular, both the **City of Washougal** and the **Town of Yacolt** used straight-line growth factors based on expected population growth to estimate future traffic volumes⁴. Both of these jurisdictions did not request urban area expansions.

2. Does the transportation element contain an inventory of transportation facilities and services?

Most of the transportation element and/or transportation capital facilities plans contain an inventory of existing transportation facilities within each jurisdiction. These inventories include both mapping and descriptions in text (sometimes either one or both).

The draft transportation plan update for the **City of Washougal** does not contain an inventory of transportation facilities. Given that the city did not ask for an urban area

⁴ The application of a population or household-based growth factor to estimate future traffic volumes is appropriate when no change in the pattern of growth or the type of growth is expected. In communities where additional employment is expected, especially if that employment is located on mainly vacant lands, the new pattern of traffic will not be the same as the previous pattern and factoring existing volumes will not be particularly successful in planning the future transportation system.

expansion, they may be relying upon the inventory of facilities from the existing transportation plan.

3. Does the transportation element contain local level of service standards?

All of the transportation elements and/or transportation capital facilities plans contain level of service standards for local facilities. Table 5 summarizes the local level of service standards for area jurisdictions.

4. Does the transportation element contain level of service standards for the state highways?

Of the transportation elements reviewed, that have state facilities within the applicable jurisdiction, most note the mandated level of service for state facilities. Many of the elements do not cite the applicable standards but address it either through adoption of the Metropolitan Transportation Plan by reference or through mentioning the differing standards for highways of statewide significance (I-5, I-205 and SR-14) and state highways of regional significance (SR 500, 502, 503).

5. Does the transportation element identify actions to address identified existing deficiencies in the transportation system?

A small number of the transportation elements reviewed identify existing deficiencies in the transportation system. It is not clear whether this variation is because some of the jurisdictions do not have transportation facilities not meeting the applicable level of service standard or because existing conditions were not examined in the planning process.

The City of Camas, the City of Ridgefield, the City of Vancouver and the Town of Yacolt do not identify existing deficiencies in the plan documents reviewed.

The **City of La Center** notes that the existing intersection of NW La Center Road and E. 4th Street does not meet LOS standards for the minor movements from 4th Street. Their transportation capital facilities plan also noted that the intersection formed by the I-5 southbound ramps and NW La Center road is not meeting LOS standards.

Table Local Level of Service Standards	
Jurisdictions	Level of Service Standard
City of Battle Ground	Not available
City of Camas (Policy TR-20)	LOS "D"
City of La Center (Policy 2.1.2)	LOS "C" for classified streets. Install traffic signal when LOS "D" is reached or intersection meets warrants.
City of Ridgefield	LOS "D" except unsignalized intersections where signal not meeting warrants or signal not desired then LOS "E"
City of Vancouver	A combined corridor and intersection approach. Lowest acceptable speed corridor is a portion of Mill Plan at 10 mph. No standard is applied in the City Center Zone.
City of Washougal	LOS "D" except unsignalized intersections where standard is "E"
Clark County	A corridor approach with intersections considered where corridors are not identified. The lowest acceptable speed is 13 mph and it occurs on several corridors including central section of Highway 99, Andresen Road, State Route 503 southern section, Ward Road, Fourth Plain and the west central portion of the Salmon Creek corridor.
Town of Yacolt	LOS "C" for arterial roadways, "B" for non-arterial roadways.

The **City of Washougal** notes that the minor crossing movements at the intersection of SR-14 and 32nd Street as not meeting the city's applicable LOS standard. The draft transportation plan update identifies that a planned interchange project on SR-14 will address this deficiency.

Clark County identifies several existing deficiencies including the Salmon Creek area at NE 134th Street and NE Andresen Road north of SR-500. The county commits to correct these deficiencies in the future.

6. Does the transportation element contain a forecast of traffic conditions for at least ten years based on the land use plan? (Since the January 14, 2004 land use plan was a 20-year plan map, this requirement in Clark County is interpreted to be a 20-year transportation conditions forecast.)

All of the reviewed transportation planning documents indicate projections of future traffic conditions but not all of those projections are based on the January 14, 2004 land use map. In particular, the **City of Vancouver** transportation element does refer

to the balance of the comprehensive plan for the land use assumptions used in the transportation plan but that plan document was prepared prior to the January 14, 2004 direction regarding land use from the board. That apparent disconnect may not be significant given that the city's plan does not address expansion areas except for the Fisher Swale area.

The **City of Washougal** transportation plan update applies a growth factor to estimate future traffic volumes based on the average historical population growth rate. This approach may or may not reflect the adopted land use plan. In a community where the plan is expected to increase the jobs-to-housing ratio, a growth factor approach will not capture the changes in the patterns of travel that are expected to emerge. A similar issue exists with the transportation element for the **Town of Yacolt** but to a much lesser degree since the town expects less change that could potentially alter the pattern of trip making.

7. Does the transportation element (or transportation capital facilities plan) contain a listing of state and local systems needs to meet forecasted demand?

All, of the examined transportation planning documents, contain either a listing or map of the transportation system needs or a statement that there are no capacity-related needs (**Town of Yacolt**). The level of need varies between the communities and in some cases no needs on the state highway system are identified.

The **City of Camas** identified \$34.86 Million of transportation projects in the period from 2004 to 2023.

The **City of La Center** identified \$10.3 Million of transportation projects in the period from 2004 to 2023 that the city expects to fund. The city's draft transportation capital facilities plan identifies an additional \$5.0 Million in projects that the city expects the county to fund and \$5.3 Million of improvements to the La Center Road / I-5 interchange expected to be funded jointly by the state and the county. Of the projects identified for the county to fund, two are identified as not being needed within the 20-year planning period (\$4.1 Million).

The **City of Ridgefield** draft transportation capital facilities plan identifies a total of 48 projects. Five of the 48 projects are identified as partially or fully outside of the urban growth area and one of the 48 that is identified as not being needed within the 20-year planning period. All of the projects are estimated to cost \$145.4 Million in total (inclusive of projects that are identified as being entirely a private responsibility).

The **City of Vancouver** comprehensive plan transportation element contains a tabulation of project costs for both the 2003-2008 period and the 2009-2023 period but neither the plan document nor the draft Transportation Plan provide a listing projects (so the number of projects cannot be determined from the reviewed material). The transportation plan contains maps of projects for the street system, signal system, the pedestrian system, the bicycle system, the transit system (showing HCT corridors) and the highway system (state routes). In the comprehensive plan, transportation needs in the 2003-2008 totals \$211.9 Million while the entire 20-year planning period transportation systems investment is estimated as \$275.1 Million.

The **City of Washougal** draft transportation plan update indicates that a total of 17 projects needed over the 20-years of the plan. Of those projects, 5 were added to the list with this plan update. Three projects on the list are tagged as not being capacity improvements (i.e., placed on the list for reasons other than a deficiency related to the future level of service). Project costs are not identified in the draft document.

Clark County identifies \$536.1 Million of needed roadway improvements over the 20 year planning period. It is recognized that this number represents the funding capacity for the county based on the Revenue Perspective. There are likely to be capacity needs beyond this finite amount of funding. It is expected that level-of-service adjustments will be made to bring the list of needs into balance with available funding.

As noted previously, the **Town of Yacolt** identifies that no capacity improvements are needed. The town did identify that many of its streets will require retrofit improvements to bring them to the applicable standards. Many of those projects will also address storm water management issues and the costs are not separated between the two capital facilities (transportation and storm water). The total projected costs for the 30 identified retrofit projects are \$4.8 Million.

8. Does the transportation element or transportation capital facilities plan contain a finance plan which has an analysis of the funding capacity for the 20-year needs, a multi-year program (which serves as the basis for the six year program of transportation improvements) and a discussion of how to address any shortfall of probable funding?

This is an area where the degree to which this requirement is met varies widely between the documents reviewed. Some documents are fully compliant others lack addressing this requirement entirely.

The **City of Camas** documents reviewed contain a table of costs for the 20-year list of transportation improvements. Those tables identify both the total cost of a particular project and the source of expected revenue (general fund, loans, grants, partnership or developer contribution and impact fees). The plan appears to be financially balanced over the 20 year period (but no explicit statement to that effect was found). The plan document contains an explicit policy directed at addressing the potential of funding shortfall; Policy TR-40 commits the city to a public discussion about possible additional funding sources or a re-evaluation of the land use plan.

The **City of La Center** draft transportation capital facilities plan contains a section addressing the financial analysis requirement of the act. The financial analysis identifies that to meet the costs of the city's 20-year list of transportation needs, La Center would need to continue collecting local taxes and fees at or above the current levels, aggressively pursue grant funding, regularly update transportation impact fees including an annual inflation update and consider establishing a dedicated street and road fund. The financial analysis updates the city's traffic impact fee program to provide an estimated \$1.5M of revenue over the 20-years of the land use plan (a resulting impact fee of \$2,281 per peak hour trip). The table of transportation capital projects identifies those projects needed in the first 6 years of the plan. The draft also cites the requirement for language regarding reassessment of the land use plan if

funding projections are not met but that actual language does not appear in the documents reviewed.

The **City of Ridgefield** draft transportation capital facilities plan contains a section regarding financial analysis. The analysis explicitly states that existing funding streams would not be sufficient to address the 20-year needs. The draft identifies that the city's traffic impact fee should be increased and it should be adjusted annually to account for inflation. The draft advises that existing revenue streams will need to continue and, if possible, be increased. The city also identifies that it will need to aggressively pursue grant opportunities, especially future state gasoline tax increases (future "nickel" packages). The draft does not contain the multi-year program analysis identified as a requirement. The comprehensive plan addresses handling future funding shortfalls in Goal 9.14 which identifies a process to reassess the capital facilities plan and the land use plan.

The City of Vancouver transportation plan contains an analysis of funding for the plan. The analysis identifies that current revenue sources are not sufficient to meet the identified needs by some \$12 to \$14 Million annually over the life the plan. The city formed a financing task force to examine possible new revenue sources; that task force made a recommendation to the City Council to consider additional revenues from the existing water and sewer utilities to meet some of the additional revenue requirements. Long term, the city is looking for legislative authority to assess a "street utility fee" at a level that would provide meaningful, long-term, stable and dedicated transportation revenue (similar to that provided to water and sewer utilities). The comprehensive plan contains a summary table indicating the 6-year program costs and identifies those that have existing funding and those needing future funding ("pending"). The current budgeted 6-year program totals slightly over \$80 Million while the total 6-year requires close to \$212 Million of funding (a short term shortfall of \$132 Million). The Vancouver plan documents do not explicitly address the requirement for language dealing with how to reassess the plan if expected funding is not achieved. This may be due to the clear statements in the plan that additional dedicated transportation funding is necessary to support the plan; in a sense, the plan does not need a strategy for addressing funding failure because it already exists and the city is attempting to address it.

The **City of Washougal** draft transportation plan update contains no financial analysis (nor 6-year program, nor language addressing funding shortfall).

Clark County transportation element contains a section identified as financial analysis. This section addresses the ability of the county to finance the expected 20-year list of projects and notes that the county will balance expenditures with revenues (as identified in the Revenue Perspective report). This balancing is expected to result in some adjustments to the corridor level of service used in the county's concurrency program. The degree to which these adjustments are necessary has not been estimated at the time of this review. Staff is working on the proposed list of projects that will determine where the identified \$536 Million of expected revenue will be invested. The six-year program will be a combination of existing projects carried forward and new potential projects determined in a subsequent public process. Staff has prepared

language to address the requirement to reassess the plan if expected funding does not develop as expected – that language needs to be included in the plan text.

The **Town of Yacolt** plan document identifies a 6-year program of projects that fits within the town's financial capacity. There are no projects identified for years 7 through 20 but given the lack of identified long range transportation deficiencies that may be acceptable. There is no language for addressing potential future funding deficits, which also may be acceptable given the lack of long range capacity needs; future funding shortfalls could be addressed by slowing the rate of project expenditure on retrofit/upgrade-to-standards projects.

9. Does the transportation plan commit to intergovernmental coordination? Is there any explicit analysis of external impacts?

Most of the plan documents examined contain policy statements recognizing the need for and committing to intergovernmental coordination. As widespread as those policy statement are, none of the plans appear to explicitly examine impacts on the transportation facilities of other jurisdictions.

The **City of Camas** plan document commits to intergovernmental coordination in the text of its transportation element and in Goal TR-4 of the transportation element. Of all of the jurisdictions, Camas has the only example of formal recognition of external impacts – a series of payments from traffic impact fee funds to the City of Vancouver for the NE 192nd Avenue roadway improvement (which is located in the proposed Vancouver urban area but benefits urban development in both cities).

The **City of La Center** commits to intergovernmental coordination in comprehensive plan policy 2.1.1. While the transportation capital facilities plan draft identifies projects external to the city that are needed to maintain an adequate level-of-service, there is no further analysis about sharing responsibilities for those projects. In our review, it is unknown whether any assessment of the "cause" for these improvements was made (e.g., for the interchange improvements, how much traffic is from the La Center UGA versus rural areas of the county).

The **City of Ridgefield** draft comprehensive plan commits to regional coordination in Goal 9.1 of the plan. The capital project list identifies roadways that need improvement but are partially or wholly outside of the UGA and, in some cases, identifies a public share for the funding of that improvement. The draft document does not identify which public agency should be responsible for the public share.

The **City of Vancouver** comprehensive plan contains a specific policy addressing intergovernmental coordination (PFS-14). External impacts are recognized indirectly through the identification of roadway improvements external to the city limits⁵. Some of these improvements are identified on the county's long range plan; others are not. Where those improvements expected by the city are not placed on the county's plan,

⁵ The map from the draft comprehensive plan and the map from the draft Vancouver Transportation System Plan are inconsistent when compared. For example, the draft Vancouver TSP shows a north-south facility north of the NE 39th Street on the NE 172nd Avenue alignment from NE 39th Street to NE 78th Street; that facility improvement external to the city limits is not shown on the comparable map in the draft comprehensive plan.

those improvements are a possible source of regional inconsistency. There is no discussion of how these improvements are funded.

The **City of Washougal** draft update to the transportation plan does not contain a discussion or policy addressing regional coordination.

The **Clark County** transportation element of the comprehensive plan through county-wide planning policy commits to intergovernmental cooperation and coordination through the Southwest Washington Regional Transportation Council (RTC) as the designated Metropolitan Planning Organization and Regional Transportation Planning Organization. The county's transportation planning efforts to date have not embraced that cooperation and coordination at an analysis level – one approach to doing that in this plan update would be to recognize where land use decisions in the county's jurisdiction place greater than expected demands on roadways within other jurisdictions.

The **Town of Yacolt** includes the county-wide planning policies regarding regional coordination and cooperation and then mirrors that policy direction in its own transportation element (Policy 4-4). Given the lack of internal capacity deficiencies identified in the plan by the horizon year, it is understandable that no external analysis of possible contributions to capacity deficiencies was performed.

10. Does the transportation element or transportation capital facilities plan contain transportation demand management strategies?

Most of the reviewed plans consider or make a commitment to managing transportation demand as part of making their land use and transportation visions consistent.

The **City of Camas** comprehensive plan has two policies related to transportation demand management. Policy TR-22 commits to reviewing the location of land uses so that land uses are arranged to facilitate multi-purpose trips or trip-chaining. By combining trip purposes the total number of trips in the system can be reduced (versus unchained trip making behavior). Policy TR-22 explicitly commits to implementing trip reduction strategies.

The **City of La Center** comprehensive plan contains Policy 2.1.7 which commits the city to encouraging transit (both public and private). Car pooling is considered by transportation planners to be a private form of transit.

The **City of Ridgefield** comprehensive plan contains Goal 9.1 (d) which commits the city to working cooperatively with Clark County and other jurisdictions to establish traffic demand reduction programs. The plan also includes Goal 9.12 which speaks to land use plan changes and other planning activities in support of transit in order to reduce vehicle trips.

The **City of Vancouver** draft comprehensive plan contains policy PFS-4 which notes the inclusion of support programs such as transportation demand management in providing an integrated and connected transportation system. Later in the text of the public facilities and services element, the draft comprehensive plan notes that demand management efforts are an important non-capital investment in the transportation system.

The **City of Washougal** draft update to the transportation plan does not contain a discussion of transportation demand management. Perhaps that discussion is left to any transportation element contained within the comprehensive plan (which was not reviewed in preparation of this document).

Clark County addresses transportation demand management in a section of the transportation demand noting the commute trip reduction program and the ability to influence transportation demand through parking policy. Plan policy 5.3.4 commits the county to supporting and promoting a transportation demand management program.

The **Town of Yacolt** comprehensive plan contains Policy 4-6 which speaks to the optimal use of roads to minimize new road construction. While not an explicit statement committing to transportation demand management, the basic tenet of transportation demand management is the optimal use of limited roadway capacity.

Conclusions

Most jurisdictions have met or appear to be able to meet (with additional information disclosure) the requirements of the Growth Management Act for capital facilities and transportation planning. At this time, the lack of draft material from the **City of Battle Ground** and the **City of Ridgefield** impairs the ability to make this a comprehensive review. Review of fire protection capital facilities planning is hindered by the large number of individual service districts and the challenges that smaller districts have in making timely responses to staff requests for information.

Despite that lack of information, the following conclusions can be made:

- While the capital costs of water distribution to serve expansion areas appear to be within the capability of jurisdictions and service districts to fund, many of the jurisdictions and the service districts have identified the need for additional water rights in order to obtain an adequate water supply.
- ♦ Sewer treatment capacity may be an issue for areas served by the Salmon Creek Waste Water Treatment Plant. There appear to be technical solutions to the capacity limitations (e.g., plant expansion) but the timing of planning, design, permitting and construction may result in temporary connection moratoria. Further the full costs and the distribution of those costs to existing and future users is not fully understood at this time. Information regarding sewer system capital facilities has not been received from the City of Ridgefield but previous reports suggest that there may be concerns over the availability of permitted treatment capacity.
- ♦ Storm water capital facilities are an emerging area of concern with a level of service which is in a state of flux. The application of that level of service standard (both in terms of quantity and quality) to already built urban areas is a major challenge for most jurisdictions but particularly challenges Clark County (which does not have water or sewer utilities that can help fund storm water retrofit capital improvements).
- ◆ Schools are a capital facility that is in the forefront of the comprehensive plan discussions. It appears at this time that all the school districts with the exception of Battle Ground can accommodate expected new student growth generated from the Preferred Plan in the next 6-years either by their existing adopted 2003-2009 CFP or by an adjustment to their 2005/06 CFP. All districts rely on bond measures to help fund expected facility needs and if a bond measure fails the addition of portables and/or changing service standards would need to be considered. The Battle Ground School District has suggested that applying urban holding zoning to the expansion areas would temper the impact of development of those areas on its district.
- Many communities identify long-term funding shortfalls in addressing transportation demands expected from the planned land use. Some communities openly acknowledge the expected funding shortfall while others look to an aggressive pursuit of external funding sources to solve the long term funding needs for transportation capital facilities. In particular, Vancouver has identified an existing shortfall in revenue to meet transportation needs which can only be made worse by additional traffic from expansion areas. Our preliminary review may lead us to conclude that current limitations on public funding for transportation preclude meeting the expected

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transportation demands from this land use plan with additional transportation capacity. Such a conclusion would leave only level of service adjustments or reconsideration of the land use plan as available options to address this revenue shortfall.

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Citations

RCW 36.070A.070

Comprehensive plans -- Mandatory elements.

The comprehensive plan of a county or city that is required or chooses to plan under RCW 36.70A.040 shall consist of a map or maps, and descriptive text covering objectives, principles, and standards used to develop the comprehensive plan. The plan shall be an internally consistent document and all elements shall be consistent with the future land use map. A comprehensive plan shall be adopted and amended with public participation as provided in RCW 36.70A.140.

Each comprehensive plan shall include a plan, scheme, or design for each of the following: ...

(3) A capital facilities plan element consisting of: (a) An inventory of existing capital facilities owned by public entities, showing the locations and capacities of the capital facilities; (b) a forecast of the future needs for such capital facilities; (c) the proposed locations and capacities of expanded or new capital facilities; (d) at least a six-year plan that will finance such capital facilities within projected funding capacities and clearly identifies sources of public money for such purposes; and (e) a requirement to reassess the land use element if probable funding falls short of meeting existing needs and to ensure that the land use element, capital facilities plan element, and financing plan within the capital facilities plan element are coordinated and consistent. Park and recreation facilities shall be included in the capital facilities plan element.

(Emphasis is ours)

RCW 36.070A.070 (6)(a)(iv)

- (6) A transportation element that implements, and is consistent with, the land use element.
- (a) The transportation element shall include the following subelements: ...
- (iv) Finance, including:
- (A) An analysis of funding capability to judge needs against probable funding resources;
- (B) A multiyear financing plan based on the needs identified in the comprehensive plan, the appropriate parts of which shall serve as the basis for the six-year street, road, or transit program required by RCW 35.77.010 for cities, RCW 36.81.121 for counties, and RCW 35.58.2795 for public transportation systems. The multiyear financing plan should be coordinated with the six-year improvement program developed by the department of transportation as required by RCW 47.05.030;
- (C) If probable funding falls short of meeting identified needs, a discussion of how additional funding will be raised, or how land use assumptions will be reassessed to ensure that level of service standards will be met:

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(Emphasis is ours)

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